



TÜRKİYE ODALAR VE BORSALAR BİRLİĞİ



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Konu : Sanayi Ortaklığı Çevrimiçi Çalıştayı hk.

TÜM ODA VE BORSALARA (Genel Sekreterlik)

İlgi : Sanayi ve Teknoloji Bakanlığı'nın 14.03.2025 tarihli e-posta yazısı.

İlgi yazı ile, Birleşik Arap Emirlikleri, Mısır, Ürdün, Bahreyn ve Fas'ın üye olduğu Sürdürülebilir Ekonomik Kalkınma İçin Sanayi Ortaklığı'na ülkemiz ile birlikte Katar'ın da üyeliğinin resmi olarak duyurulduğu ve Üye ülkelerin Ortaklık kapsamındaki işbirliği alanlarında (ilaç, tarım, gıda, gübre, kimyasallar, plastik ve alt ürünleri, metaller, madenler ve alt ürünleri, tekstil) faaliyet gösteren üretici firmalarının bir araya getirilmesi ve ortak yatırım, tedarik ve ticaret gibi firmaların ihtiyaç duyduğu alanlarda işbirliği yapmalarının hedeflendiği belirtilmektedir.

İlaveten, Ortaklık üyesi ülkelerle işbirliği geliştirmek isteyen firmalar ile **20 Mart 2025 tarihinde çevrimiçi** bir çalıştay gerçekleştirilmesinin planlandığı ve katılmak isteyen firmaların ekte iletilen sunumda yer alan proje formunu (karekod) doldurarak mustafa.tekin@sanayi.gov.tr ve tuba.durmaz@sanayi.gov.tr adreslerine iletmeleri gerektiği bildirilmektedir.

Bilgilerini ve konunun ivedilikle üyelerinize duyurulmasını rica ederim.

Saygılarımla,

e-imza

Mustafa BAYBURTLU
Genel Sekreter Yardımcısı

EK: Sanayi Ortaklığı Çevrimiçi Çalıştayı Hk. Bilgi (34 sayfa)



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The Integrated Industrial Partnership for Sustainable Economic Development



Private Sector Workshop
Thursday, March 20th, 2025



Attendance
Registration
and Feedback

Agenda

Item	Time (UAE)	Time (Qatar)
1. Welcome, Objectives and Agenda	13:00 – 13:05	12:00 – 12:05
2. Overview of the industrial partnership	13:05 – 13:15	12:05 – 12:15
3. Overview of Qatar Industrial Landscape	13:15 – 13:25	12:15 – 12:25
4. Overview of Türkiye Industrial Landscape	14:25 – 14:35	12:25 – 12:35
5. Companies Introduction and preliminary discussion	14:35 – 15:00	12:35 – 14:00
• Pharmaceuticals • Agriculture, Food and Fertilizers • Chemicals, Plastics And Downstream Products • Metals, Minerals And Downstream Products • Textiles		



Attendance
Registration
and Feedback

1. **Introducing the work team**
2. **Introducing the participating private sector companies**
3. **Giving an overview of the sustainable industrial partnership and its objectives**
4. **Giving an overview of the advantages and incentives for investment in Qatar and Türkiye**
5. **Collecting initial views from the private sector on opportunities for partnerships**
6. **Agreeing on next steps**

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The Industrial Partnership for Sustainable Economic Development

Countries



Strategic Sectors



Agriculture, food
and fertilizers



Pharmaceuticals



Textiles



Chemicals,
plastics and
downstream
products



Metals, minerals
and downstream
products

Strategic Objectives



Supply chain
security and
resilience



Localization
& value-chain
synergies



Integrated value-
add
manufacturing



Economic growth,
diversification
& job creation



Sustainability-led
growth

Three Years of Progress Through the Industrial Partnership for Sustainable Development

Integrated Industrial



May 2022



- Held in Abu Dhabi, UAE
- Launch of the partnership between the UAE, Egypt, and Jordan
- Governance system activation
- Activation of the Executive Committee and sectoral & enablers teams

July 2022



2nd Higher Committee Meeting

- Held in Cairo, Egypt.
- The Kingdom of Bahrain joined the partnership.
- Workshops for more than 50 companies were conducted.
- 88 proposals for industrial projects were received.

January 2023



3rd Higher Committee Meeting

- Held in Amman, Jordan.
- Announced 12 partnership agreements for industrial projects.
- Workshops for over 100 companies were conducted.
- 35 new proposals for industrial projects were received.

January 2024



4th Higher Committee Meeting

- Held in Bahrain.
- The Kingdom of Morocco joined.
- Announcement of 5 new projects and agreements in the sectors of metals and electric vehicles.

February 2025



5th Higher Committee Meeting

- Held in Qatar.
- The Republic of Turkey and State of Türkiye Join the partnership
- Announcement of 12 new projects and agreements in the sectors of food, metals and electrical equipment worth USD 2 Billion

The economic factors of the partnering countries combined.

2.5
USD Trillion

GDP

260
Million

Population

7

Partnership Countries

1
USD Trillion

Total Imports

435
USD Billion

Manufacturing Value Add

400
USD Billion

Industrial Exports



Joint investment opportunities



Pharmaceuticals 4 - Generics - Biosimilars - Active Pharmaceutical Ingredients (APIs) - Medical Supplies - Ophthalmic Drugs - Vitamins and Dietary Supplements	Metals 3 - Silica production for glass - Aluminum, copper, and iron products - Glass - Raw material supply for securing supply chains	Food and agriculture 2 - Cereals, meat, dairy products, and canned food - Fertilizers - Nutritional supplements - Agricultural technology and sustainable farming methods	Chemicals 1 - Soda ash - Basic chemicals (PP, PE, PU, etc.) - Packaging and plastic products - Construction sector chemicals
Electrical Equipment 4 - Construction and building equipment - Agricultural equipment and machinery - Energy equipment and generators	Renewable and clean energy 7 - Solar power units - Solar cells - Energy storage batteries - Inverter assembly and production of solar power system equipment and components	Automotive 6 - Vehicle components (seats, exhaust systems, air conditioning, electrical connections, tires, glass, batteries) - Structural aluminum parts - Electric vehicle assembly	Textiles 5 - Textile production - Polyester

The main partnership projects that have been announced.

Announced and ongoing projects.

#	Project/ Agreement	Investment Size (\$)	Countries	Updates
1	Supply of iron ore pellets from "Bahrain Steel" to "Emirates Steel".	2000	 	The imported materials amounted to AED 1.1 billion from the date of signing the agreement until the end of 2024.
2	Establishment of a factory in Egypt to produce sodium carbonate by "Soda Chemicals Industries" (Egyptian company).	500	 	Production Start 2028
3	Pharmaceutical research and development and drug production in the UAE by "Global Pharma" (UAE) and "Safi Pharma" (Jordan).	60	 	Technology has been transferred, and products are being registered in Middle Eastern export countries

Announced and under-development projects.

#	Project/ Agreement	Investment Size (\$)	Countries
1	Signing of an agreement to develop an industrial land in East Port Said with an area of 20 square kilometers.	-	 
4	Establishment of a complex for producing feed additives and chemicals in Egypt by "CFC" (Egyptian company).	400	  
5	Production of biological and chemical eye medications (UAE) by "Gulf Inject" (UAE) in collaboration with "Oman Pharmaceutical Industries" (Jordan).	30	 

The value of the projects that will be announced in Qatar on February 9, 2025

USD 2 Billion

#	Project/ Agreement	Value	Countries
1	A supply agreement for fiberglass pipes between "Future Pipes" (UAE) and "Med Gulf" (Qatar).	95	 
2	A cooperation memorandum between "Global Pharma" (UAE) and "Zenith Pharma" (Morocco) in the fields of injectable medicines, biosimilars, and cholesterol and diabetes drugs.	50	 
3	The inclusion of the "Pharmaceuticals" factory in Egypt and "Fay" in Morocco into the portfolio of "Mubadala Investment Company" (UAE).	250	  
4	A memorandum of understanding between "ISC Capital" (UAE) and "Al-Jazeera Farms" (Bahrain) to establish a factory for producing microalgae-based dietary supplements in Bahrain.	10	 
5	The announcement of a new factory for cable connectors and accessories in the UAE in collaboration with "Giza Cables" (Egypt).	7	 
6	A supply agreement for plastic containers from "Oxid Electronics" (Jordan) to "National Dairy (Hayatna)" (UAE).	10	 
7	A supply agreement for plastic bottle caps from "Delta Nile" (Egypt) to "National Dairy (Hayatna)" (UAE).	10	 
8	A supply agreement for animal feed from "National Feed" (UAE) to "Al-Rayyan Equestrian Supplies" (Qatar).	15	 
9	A memorandum of understanding to supply glass for mirror and silvered glass production from "Emirates Glass" (UAE) to "Al Madina Glass" (Bahrain).	20	 
10	A strategic memorandum of understanding between "Dolidol" (Morocco) and "Intercoil" (UAE) to invest in new sponge production lines in the UAE.	60	 
11	A raw materials supply agreement between Bahrain Steel and Qatar Steel for a quantity of 5 million metric tons over a period of five years	1266	 
12	Establishment of a factory in Egypt with "JA Solar" (Chinese company) for manufacturing solar cells and solar modules	220	 

Steps to submit a project within the industrial partnership

1. Complete the industrial project proposal form and submit to the ministry's working team in the concerned country.
2. Initial assessment of the project , based on alignment with the strategic objectives, feasibility, readiness level, and anticipated impact.
3. Approval for the project from the Executive Committee.
4. Announce the project during the higher Committee meeting.
5. Ongoing monitoring and support of the project

Sector		Company		Country	
Contact name			Title		
Contact details	Email, Phone				
Project	Summarized project name				
Project description and details					
	• Description (details about the project, green field or expansion) e.g. setting up a facility to manufacture xxx in yyy • Capacity • Estimated investment amount • Country roles what is the specific role of any of the countries in the partnership • Products to be manufactured • Preliminary market and demand data if available • Extra slides can be used to fit more details				

Incentives and enablers

Detail the required enablers and incentives and in which country

Examples:

- 1- require investment of [] USD M
- 2- require loan of [] USD M
- 3- Require offtakes/ commercial partnerships
- 4- technology partnerships
- 5- other requests for enablers for the project to succeed

Partner companies

Company	Country	Role
		Investor, partner, raw material supply, offtaker, tech transfer , etc..

Project status

What is the current status of the project (idea stage, some preliminary feasibility, detailed feasibility, etc.)

Latest updates

Was this project discussed with the other companies involved?

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Overview of the Industrial Sector, Incentives and Investment Opportunities in Qatar



Table of Contents

1 The Competitive Advantages of the State of Qatar

2 The Key Imports of the State of Qatar

3 The Key Exports of the State of Qatar



Summary of the Objectives and Expected Benefits of the State's Participation in the Partnership

Evaluation of Qatar's Industrial Competitive Advantages and Their Contribution to Achieving Partnership Goals:

Petrochemicals and Fertilizers: Qatar's petrochemical and fertilizer sectors enable participation in value-added partnerships, offering essential products for agriculture and various industries worldwide. These sectors can attract foreign investment, facilitate technology exchange, and open new markets, thereby strengthening Qatar's global trade relationships.

Iron and Steel: The iron and steel sector can drive economic partnerships by providing high-quality materials for global construction projects. Collaborating with international companies on infrastructure projects enhances knowledge exchange and technological advancements in sustainable construction practices.

A photograph of an industrial refinery or petrochemical plant. Several tall, cylindrical distillation columns are visible, with a large, bright orange flame or fire at the top of one of the columns. The scene is set against a sunset sky, with the sun low on the horizon, creating a warm, golden glow. The foreground shows a complex network of pipes, walkways, and structural elements of the plant.

Market Expansion

Access to Shared Resources

Strengthening Ties Between participating Countries

Overview of Qatar's Economy and Industrial Sector

Integrated Industrial



	Qatar's GDP (2023)	\$213 billion USD
	Industrial sector's contribution to GDP(2023)	\$128 billion USD (60%)
	Total Exports (2023)	\$97 billion USD
	Industrial Exports (2023)	\$36 billion USD
	Total Imports (2023)	\$31 billion USD
	Population	3.19 million

Agriculture, Food, and Fertilizers



Pharmaceuticals



Chemicals, Plastics, and Processed Products



Metals and Processed Products



Competitive Advantages of the State of Qatar

Integrated Industrial



**Global Trade
Agreements**



**Prime Strategic
Location: Second
Largest Air Cargo
Fleet**



**A Leader
in
Fertilizer
Production**



**A Leader in
Steel
Production in
the Middle East**



**An Integrated
Hub for
Petrochemicals**



**QAFCO is the world's largest
producer of nitrogen-based
fertilizers.**



**World-Class
Telecommunica
tions and
Infrastructure**



**Incentives for
Manufacturers**



**Incentives for
Trading
Companies**

Financial support

- ▼ Loan Facilities Through Local Banks
- ▼ Financial Incentives for Research and Development Projects
- ▼ Opportunity for Equity Participation

Incentives and Facilitations

Market

- ▼ 100% Ownership for Foreign Investors in the Industrial Sector
- ▼ 10% Price Preference in Public Tenders for Local Products
- ▼ Freedom for Non-Qatari Investors to Make All Investment Transfers Inside and Outside the Country



Taxes

- ▼ Exemption from Customs Duties on Project Imports of Raw Materials and Machinery
- ▼ Exemption from Income Taxes

Cost Reduction



Land

- ▼ Land Allocation with a Nominal Rent of 10 Qatari Riyals per Square Meter Annually

Essential Facilities and Services



- ▼ Low Electricity Price
0.13 Qatari Riyals per kWh



- ▼ Low Water Price
5.4 Qatari Riyals per cubic meter



- ▼ Reduced Gas Costs

The Key Imports of the State of Qatar

Partnership Information

The Industrial Integration Partnership for Sustainable Economic Development comes within the framework of the fraternal relations between the countries (the United Arab Emirates, the Hashemite Kingdom of Jordan, the Arab Republic of Egypt, the Kingdom of Morocco, the Kingdom of Bahrain, and the Republic of Turkey). Its goal is to strengthen these relations by exploring partnership and investment opportunities, aiming to deepen coordination, cooperation, and strategic integration among them, in accordance with the prevailing laws in each of the participating countries, to serve the interests of their peoples.

Study of Integration Opportunities

A list of industrial imports has been extracted and categorized as follows:

- **Most Imported Industrial Products**
- **Qatari Factories with the Highest Imports**
- **Most Imported Products from the factories**

*We can further detail the study based on the requirements of the partnership members.



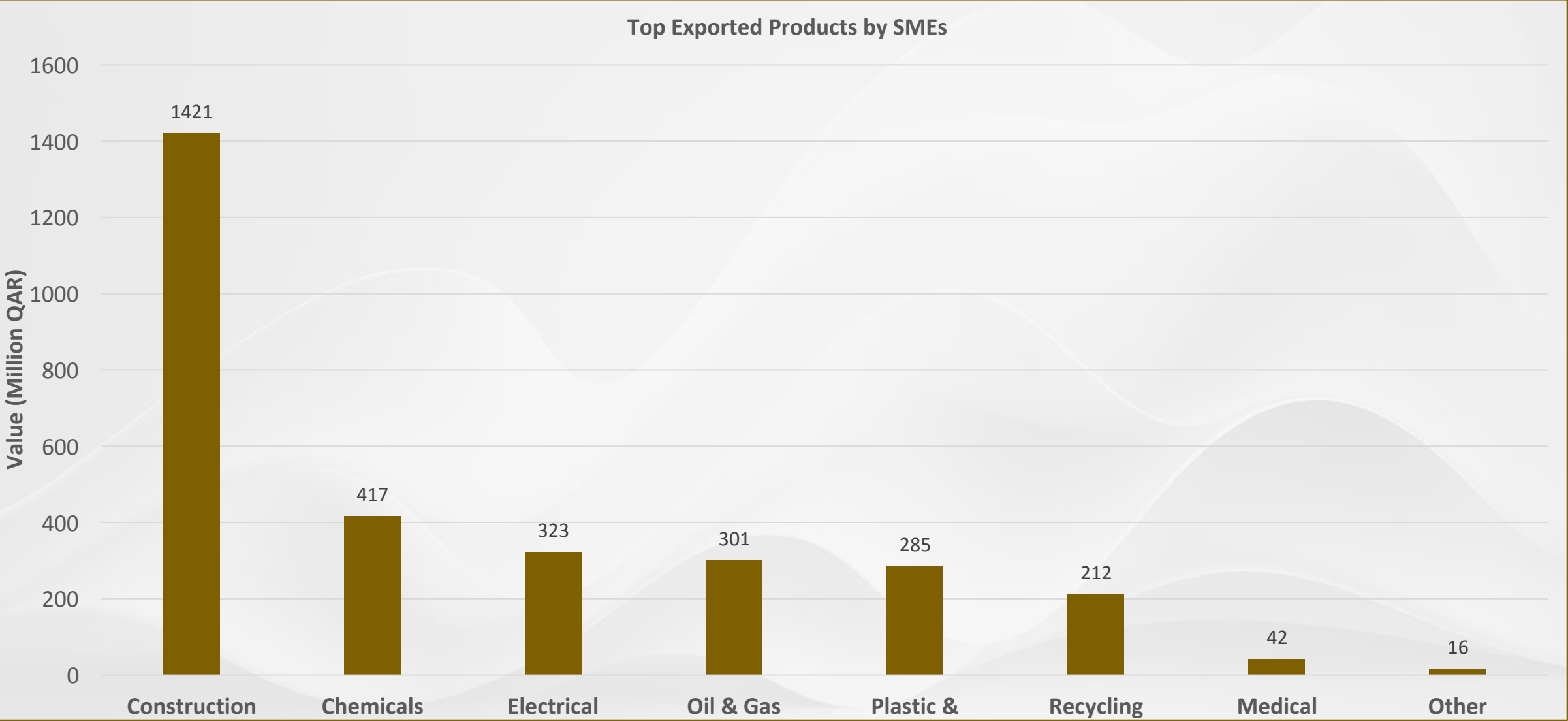
The Key Industrial Imports Consist of 5 Main Categories:





The Key Exports of the State of Qatar

The main exports of the State of Qatar



The Qatar Industrial Portal is a digital hub aimed at providing accurate and up-to-date data about the industrial sector in Qatar, making it easier to access information related to local factories and industrial products.

The portal aims to enhance investments in the industrial sector by providing information and statistics that help investors make informed decisions.



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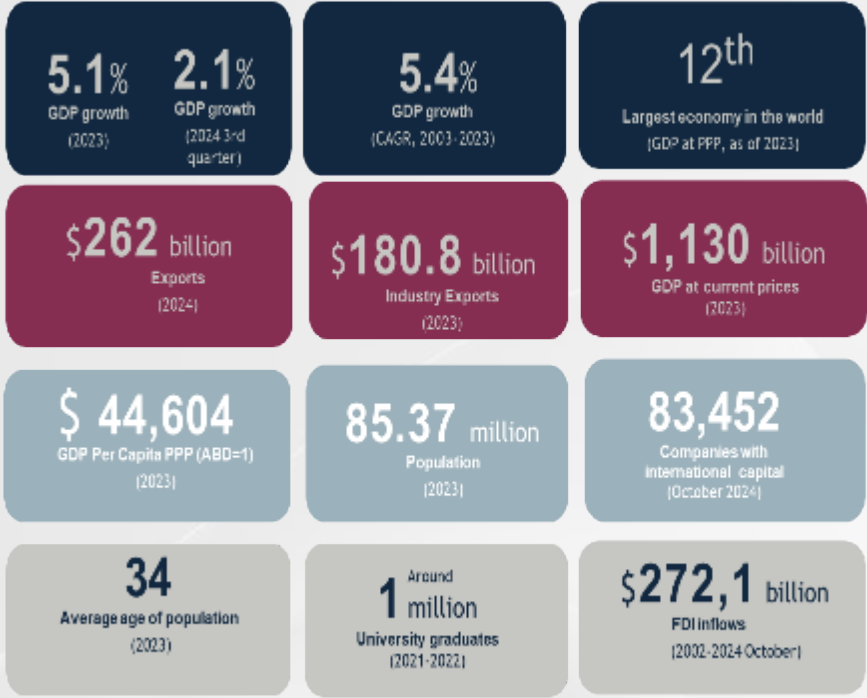
Overview of the Industrial Sector, Incentives and Investment Opportunities in Türkiye



REASONS TO BECOME A PARTNER WITH TÜRKİYE

ROBUST ECONOMY

Integrated Industrial



INCENTIVES PROVIDED BY THE MINISTRY OF INDUSTRY AND TECHNOLOGY



**EQUAL TREATMENT OF
INTERNATIONAL AND
LOCAL INVESTORS**



**TAILORED AND COMPLETE
PACKAGES FOR BOTH
GREENFIELD AND
BROWNFIELD PROJECTS IN
MANUFACTURING,
SERVICES, AND R&D**

HIT-30

HIGH TECH TÜRKİYE

Invest in Future



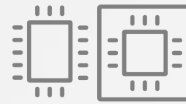
Mobility



Healthy Living

Communication
and SpaceAdvanced
Manufacturing

Digital Technologies



Semiconductors



Green Energy

Complementary Investments
in the Value Chain

\$30
Billion
support budget

It is envisaged that a total of 30 billion dollars in support will be provided for high technology investments to be implemented by the year 2030

%70 Tax Exemption

%10 Employment Support

%10 Tax Return

%10 Grant Support

Program Characteristics

- High incentive intensity
- Fixed support package
- Focused investment areas
- Relatively smaller project scale

Characteristics of the System

- High incentive intensity
- Flexible support structure
- Grant support elements

POTENTIAL COOPERATION OPPORTUNITIES AND PROJECT AREAS



Fertilizers

Source raw materials from Partnership member countries, including nitrogen, phosphorus, and sulfur

Food and Beverage

Joint processing and Logistic services for meat, vegetables and fruits, milled grain, vegetable products, bakery products, cocoa, chocolate, confectionery, pasta, vermicelli, couscous, bakery products

Steel, Aluminum and Copper

Increase mutual trade

Mutual production of primary aluminum and sponge iron

Pharmaceuticals

Increase mutual production

Experience of Turkish pharmaceutical companies on R&D

Strengthen regional value chain

Petrochemicals

Supply raw materials from Partnership countries and supply intermediate goods or final products from Türkiye

Cooperate on sustainability and green economy

Mutually support environmentally friendly petrochemical projects

Modern Irrigation Systems

Türkiye as a budding market for international irrigation system producers in the near future

Drought Resistant Plant Varieties

Favorable possibility for breeders and producers who are keen on investing in Türkiye

A burgeoning market for seed breeders

Vertical Farming

Mutually benefit hydroponic production

Adopt novel crop production techniques to decrease the consumption of resources like water, chemical fertilizers, and pesticides

Chips

Mutually producing chips
Foster cooperation to avoid semiconductor shortages
Strengthen regional value chain

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Introduction to the participating companies and initial discussion of cooperation opportunities

1. Company introduction
2. Initial views on industrial partnership opportunities between Türkiye and the partnership countries

Please scan here to register attendance and provide feedback on partnership opportunities:

